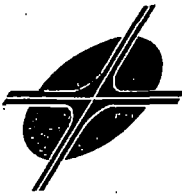


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## ASH GROVE CEMENT WEST, INC.

### Inter-Office Memorandum

Date August 9, 1991

To Ken Rone From Daniel J. Peters

Copies to Dick Cooke Subject Progress Report  
Steve Sheridan  
Jim Post  
George Wells

### EAST TERMINAL

There was one work related accident when Mark Hess came in contact with the sulfuric acid used for neutralizing the pond water. First aid was quickly administered to face, neck, and arm burns and no doctor's visit was necessary. An accident report was filled out and distributed. Eric Nussle spent time insuring each employee has a properly tagged safety lock. A safety walk through of the entire facility will be conducted next week with special attention paid to the removal of outdated safety signs.

Ly Lim continued to be restricted from working by his doctor due to an earlier shoulder injury. His doctor has now indicated that the earliest possible date of return to work will now be August 16th. Russ Johnson will be referred for a second MRI.

Interviewing was begun for the current five open positions although no job offers were made for any of the positions. Only one current employee inquired about any of the current openings. Mike Rosauer applied for one of the millwright positions. It was felt that he is not currently qualified for this position but was given direction on what steps must be taken to become qualified.

There were no quality complaints or problems. Three cars of Leamington Type II/V were shipped to the terminal by accident. The Sales department has found a customer to use this material and the cement will be received through the terminal.

Cement inventories were increased slightly due to good weekend unloading. Cement availability and shipments remained consistent with no major changes. With Montana City's current shipments, the Sales department has recommended switching one of the MTC 1 silos to Leam 1.

USEPA SF



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August 9, 1991

PROGRESS REPORT  
SEATTLE TERMINAL

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This will be discussed with Jim Post next week. Inkom II continued to be used in the sacking operation. The Holnam II transfer continued to be operated at the maximum transfer rate. Major cleanup efforts continued on the Group I silos roof and in the basement of the packhouse as manpower permitted. Terminal painting resumed as part of the 1991 operating budget.

The Production Support department continued to focus their resources towards the finish mill refurbishment. Work progressed on the cement cooler inspections and adjustments. Repairs and inspections of the bucket elevators and feeder chutes continued. Clinker handling belt motors were checked for electrical integrity. A second power outage of the terminal was taken on Friday as requested by Fuller Company to supply power to the new office building. Two finish mill motor capacitors filled with PCBs were shipped for proper disposal. These were the last known PCB contaminated materials at the terminal. An inclined screw gearbox was replaced at the Group II silos due to a seal failure.

Fuller Company and Cyclonaire visited the terminal as part of the bidding process on the cement barge loading project. An addendum was sent to all four companies extending the invitation to bid deadline to September 30, 1991.

The annual fishing trip has been cancelled due to the closing of the fishing season at Westport. A family day at a Seattle Mariners' baseball game has been planned for August 18, 1991 to substitute for the fishing trip.

Crushing continued at the Superior silica quarry with no major problems. Ralph Clark visited the site and reported that he felt things were progressing well.

The weekly and monthly construction project update meetings were attended.

WEST TERMINAL

The Ash Grove Cement West, Inc. locks have been removed from the terminal ending our obligations at the terminal.

SHIPMENTS

East Terminal Sales

7284 tons